

**Domestic and Foreign Missionary Society
Budgetary Summary Income Statement
Year-to-Date September 2013**

Description	Month			Year-to-Date			Annual Budget	YTD(Shortfall)/Overage	YTD vs. Annual Budget	Explanation of Significant Variances
	Actual	Budget	Fav/(Unfav) Variance	Actual	Budget	Variance				
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Income										
Diocesan Commitments	2,211,760	2,062,667	149,093	19,988,247	18,564,000	1,424,247	24,752,000	(4,763,753)	81%	Advance payment from some dioceses; payments from dioceses who did not indicate commitments
Investment Income	1,944,188	805,803	1,138,386	6,326,468	7,252,224	(925,756)	9,669,632	(3,343,164)	65%	Dividends are only paid and received quarterly. The budget also includes draws from trusts only equal to actual expenses for the Development Office.
Rental Income	190,125	112,500	77,625	1,203,858	1,012,500	191,358	1,350,000	(146,142)	89%	
Other Income	1,245	-	1,245	17,483	-	17,483	-	17,483	n/a	
Program and Event Related Fees:										
Administration Total General Income	87,155	18,525	68,630	556,295	166,725	389,570	222,300	333,995	250%	Reimbursable expenses from tenants; and workmen's compensation reimbursements
Governance Ordination Exam Fees	-	8,333	(8,333)	89,100	75,000	14,100	100,000	(10,900)	89%	Exams and fees occur in Q1 each year
Governance Total General Income	1,257	8,333	(7,076)	112,508	75,000	37,508	100,000	12,508	113%	Also includes disability insurance recoveries
Mission Episcopal Life	4,360	9,583	(5,224)	85,100	86,250	(1,150)	115,000	(29,900)	74%	
Mission General Convention Income	2,305	-	2,305	12,232	-	12,232	-	12,232	n/a	
Mission EMM Non-Government Revenue	71,428	67,500	3,928	613,408	607,500	5,908	810,000	(196,592)	76%	Refugee loan collection
Mission Other Income	171,459	20,039	151,419	800,044	180,355	619,689	240,473	559,571	333%	Includes registration fees for HOB, Black, Asian, Native Amer mtgs; disability insurance; YASCers
Total Income	<u>4,685,282</u>	<u>3,104,950</u>	<u>1,580,331</u>	<u>29,718,642</u>	<u>27,944,554</u>	<u>1,774,088</u>	<u>37,259,405</u>	<u>(7,540,763)</u>	<u>80%</u>	
Expenses										
Mission										
The Five Marks of Mission										
Mark 1: Proclaim the Good News										
Starting New Congregations	-	16,667	16,667	1,750	150,000	148,250	200,000	198,250	1%	New program in development
Presiding Bishop's Office	92,915	112,674	19,759	1,057,098	1,014,068	(43,030)	1,352,091	294,993	78%	
Director of Mission's Office	68,424	40,852	(27,572)	489,203	367,670	(121,533)	490,227	1,024	100%	
Communications	223,180	241,828	18,648	1,974,946	2,176,456	201,509	2,901,941	926,995	68%	
Proclaiming the Good News	<u>384,520</u>	<u>412,022</u>	<u>27,502</u>	<u>3,522,998</u>	<u>3,708,194</u>	<u>185,196</u>	<u>4,944,259</u>	<u>1,421,261</u>	<u>71%</u>	
Mark 2: Teach baptize and nurture new believers										
Strengthening Province IX for Sustainable Formation and vocation	-	12,500	12,500	13,216	112,500	99,284	150,000	136,784	9%	New program in development
House of Bishops Theology Cte	48,366	68,593	20,227	404,097	617,338	213,241	823,117	419,020	49%	
College for Bishops grant	1,074	667	(408)	2,045	6,000	3,955	8,000	5,955	26%	
Teach, baptize, and nurture new believer	<u>19,758</u>	<u>6,586</u>	<u>(13,172)</u>	<u>59,183</u>	<u>59,275</u>	<u>91</u>	<u>79,033</u>	<u>19,850</u>	<u>75%</u>	
Teach, baptize, and nurture new believer	<u>69,198</u>	<u>88,346</u>	<u>19,147</u>	<u>478,541</u>	<u>795,112</u>	<u>316,571</u>	<u>1,060,150</u>	<u>581,609</u>	<u>45%</u>	
Mark 3: Respond to human need in loving service										
Making Missionary Service Available for	-	24,167	24,167	-	217,500	217,500	290,000	290,000	0%	Actual expenses primarily in Mission Personnel below
Episcopal Service Corps	-	8,333	8,333	50,000	75,000	25,000	100,000	50,000	50%	
Building Capacity for Serving the Haitia	-	5,556	5,556	-	50,000	50,000	66,667	66,667	0%	New program in development
EMM Non-Gov & Refugee Loans	56,686	43,437	(13,249)	337,295	390,932	53,637	521,242	183,947	65%	
Mission Personnel	122,182	99,816	(22,365)	1,082,022	898,345	(183,677)	1,197,793	115,771	90%	Reflects new initiatives budgeted above
Federal Ministries	33,958	45,279	11,321	362,847	407,511	44,664	543,348	180,501	67%	
Respond to human need in loving service	<u>212,826</u>	<u>226,588</u>	<u>13,762</u>	<u>1,832,163</u>	<u>2,039,288</u>	<u>207,124</u>	<u>2,719,050</u>	<u>886,887</u>	<u>67%</u>	

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Mark 4: Seek to change unjust structures										
Engage Episc in Dom Pov Eradication	37,500	20,333	(17,167)	41,740	183,000	141,260	244,000	202,260	17%	New program in development
Advocacy and Social Justice	30,259	74,717	44,458	280,348	672,455	392,108	896,607	616,259	31%	Unfilled staff positions
Anti-racism Advocacy	-	2,136	2,136	-	19,220	19,220	25,626	25,626	0%	
Anti-racism Advocacy	2,003	2,136	133	6,770	19,220	12,450	25,626	18,856	26%	Work will occur in 4Q2013
Seek to change unjust structures	69,762	97,186	27,424	328,858	874,675	545,817	1,166,233	837,375	28%	
Mark 5: Strive to safeguard the integrity of creat										
Networks	37,500	1,667	(35,833)	37,500	15,000	(22,500)	20,000	(17,500)	188%	
Engagement	-	5,833	5,833	1,750	52,500	50,750	70,000	68,250	3%	
Advocacy	-	833	833	-	7,500	7,500	10,000	10,000	0%	
Safeguard the integrity of creation	37,500	8,333	(29,167)	39,250	75,000	35,750	100,000	60,750	39%	
Support through Local Efforts in The Episcopal Ch										
Congregational and Pastoral Development	87,342	107,671	20,328	906,487	969,035	62,548	1,292,046	385,559	70%	
TEC Grants and Appropriations	270,300	280,424	10,124	2,473,674	2,523,816	50,142	3,365,088	891,414	74%	Advance grants to Navajoland and Haiti
Ethnic Ministries	113,222	167,139	53,916	1,418,269	1,504,250	85,982	2,005,667	587,398	71%	
Environmental Ministries	-	-	-	5,095	-	(5,095)	-	(5,095)	n/a	
Jubilee	-	-	-	(2,571)	-	2,571	-	2,571	n/a	
Development Office	37,410	105,803	68,393	334,773	952,224	617,451	1,269,632	934,859	26%	
Supporting the Five Marks of Mission thr	508,275	661,036	152,761	5,135,728	5,949,325	813,597	7,932,433	2,796,705	65%	
Support through Angli. Ecum. & Interfaith Relatio										
Anglican Communion	45,974	77,039	31,065	362,207	693,352	331,145	924,469	562,262	39%	
Grants within the Anglican Communion	15,027	9,083	(5,943)	147,274	81,750	(65,524)	109,000	(38,274)	135%	Staff travel costs
Covenants within the Anglican Communion	59,081	67,339	8,257	582,467	606,047	23,580	808,063	225,596	72%	
Ecumenical, Interfaith & Global Relation	33,281	38,524	5,243	274,013	346,718	72,704	462,290	188,277	59%	
Ecumenical Appropriations	-	8,678	8,678	58,057	78,102	20,045	104,136	46,079	56%	
Grants, Covenants, & Appropriations	-	21,617	21,617	242,569	194,552	(48,017)	259,403	16,834	94%	Includes full annual \$249K cash grant to ERD
Grants to partner organizations	-	1,389	1,389	5,160	12,500	7,340	16,667	11,507	31%	
UTO Other Staff Cost	(11,922)	750	12,672	(32,586)	6,750	39,336	9,000	41,586	n/a	
Supporting the Five Marks of Mission thr	185,709	241,374	55,666	1,975,105	2,172,370	197,266	2,896,494	921,389	68%	
Total Mission Expenses	1,467,789	1,734,885	267,096	13,312,642	15,613,964	2,301,322	20,818,619	7,505,977	64%	
Governance										
Executive Council	14,948	30,033	15,085	222,992	270,300	47,308	360,400	137,408	62%	
House of Deputies	14,569	20,816	6,248	187,738	187,347	(391)	249,796	62,058	75%	
Office of the General Convention	82,402	112,640	30,238	721,240	1,013,756	292,517	1,351,675	630,435	53%	Contracts arranged by the previous Exec Officer with technology consultants were front-loaded into 2013. GCO technology priorities have been reviewed; costs will be reassigned into 2014 and 2015.
Archives	59,943	73,594	13,651	580,588	662,347	81,759	883,129	302,541	66%	
GBEC	6,140	12,830	6,691	91,143	115,471	24,328	153,961	62,818	59%	
Support for Provincial Coordination	5,000	7,917	2,917	45,000	71,250	26,250	95,000	50,000	47%	
General Convention	10,942	22,079	11,137	162,573	198,707	36,133	264,942	102,369	61%	
Presiding Bishop's Office	17,961	27,055	9,093	200,382	243,493	43,111	324,657	124,275	62%	
Governance	211,905	306,963	95,058	2,211,655	2,762,670	551,015	3,683,560	1,471,905	60%	

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Administrative										
Chief Operating Officer	48,689	45,912	(2,777)	455,050	413,210	(41,841)	550,946	95,896	83%	
Facilities Management	199,664	181,509	(18,155)	1,579,919	1,633,585	53,666	2,178,113	598,194	73%	
Human Resources	116,240	98,826	(17,415)	985,151	889,430	(95,721)	1,185,906	200,755	83%	Expect refund after audit of workmen's compensation
Legal	245,286	82,207	(163,079)	1,497,903	739,862	(758,042)	986,482	(511,421)	152%	Includes conflict resolution
Information Technology	42,078	83,585	41,507	829,349	752,268	(77,081)	1,003,024	173,675	83%	
Finance	509,532	426,312	(83,220)	3,642,735	3,836,808	194,073	5,115,744	1,473,009	71%	
Administration	1,161,490	918,351	(243,138)	8,990,107	8,265,161	(724,946)	11,020,215	2,030,108	82%	
Total Expense	2,841,184	2,960,199	119,015	24,514,405	26,641,795	2,127,391	35,522,394	11,007,989	69%	
Budgetary Surplus/(Deficit)	1,844,097	144,751	1,699,346	5,204,238	1,302,759	3,901,479	1,737,011	3,467,226	300%	
Episcopal Migration Ministries										
Total General Income	898,253	1,356,256	(458,002)	9,121,121	12,206,300	(3,085,179)	16,275,066	(7,153,945)	56%	
Total Expense	894,948	1,356,256	461,307	9,124,148	12,206,300	3,082,151	16,275,066	7,150,918	56%	
Episcopal Migration Ministries - Gov't	3,305	-	3,305	(3,027)	-	(3,027)	-	(3,027)	n/a	
Combined Net Activities	1,847,402	144,751	1,702,651	5,201,210	1,302,759	3,898,452	1,737,011	3,464,199	299%	